I. Opening comments

II. Overview of California's Higher Education System
   • Judy Heiman, Legislative Analyst's Office

III. State of Higher Education in California
   An analysis of the state's population demographics and higher education data, and their impact on California's economic future.
   • Dennis Jones, President, National Center for Higher Education Management Systems

IV. Major Issues in Higher Education and What We Can Learn From Other Efforts
   A discussion of issues such as access and success, efficiency, quality, affordability, and accountability, including ideas and efforts in California and other states to address these issues.
   • Dr. Michelle Cooper, President, Institute for Higher Education Policy
   • Dr. Julie Bell, Director of Education Programs, National Conference of State Legislatures
   • Dr. Nancy Shulock, Executive Director, Institute for Higher Education Leadership and Policy and Professor, Sacramento State University

V. Perspectives of the Public Higher Education Institutions
   A discussion of the major issues facing the institutions and how they intend to meet the state's needs.
   • Dr. Brice Harris, Chancellor, California Community Colleges
   • Dr. Ephraim Smith, Executive Vice Chancellor and Chief Academic Officer, California State University
   • Nathan Brostrom, Executive Vice Chancellor, University of California

VI. Public comment

VII. Closing comments